December 4–5, 2018 | Hyatt Regency | Calgary, Alberta

17th Annual
Shutdowns Turnarounds
SUPERCONFERENCE

Where the Turnaround Community Gathers to Engage, Learn, and Share Strategies for Success

Hear and learn from seasoned turnaround speakers including:

Shell Canada Ltd – Sarnia Manufacturing Center
Frank Engli
Projects, Maintenance and Turnaround Manager

Cenovus Energy Inc.
Ian Farrell
Specialist MM/TAR, FCCL Maintenance

Cenovus Energy Inc.
Sameera Kanji
Turnaround Project Controls and Logistics Coordinator

North West Redwater Partnership
Paul Kristensen
Manager – Maintenance & Reliability

Bruce Power
Ian Rowley
Vice President Outages

Syncrude Canada Ltd.
David Vlajic
Turnaround Business Advisor

Lucite International – Americas Region
Colin Xander
Regional Maintenance, Engineering and Overhaul Manager

Network with the turnaround community!

Ice-Breaker Welcome Reception
Sponsored By: HercRentals

Back by popular demand!
Casino Cocktail Reception

"One of the best conferences I've attended. Very informative — wide variety of topics and speakers. I will definitely come back!"

Corporate Turnaround SME
Chevron Phillips Chemical Company

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Pre-Conference Reception Sponsor:
Day 1 Luncheon Sponsor:
Day 2 Luncheon Sponsor:
Lanyard Sponsor:
Premier Exhibit Sponsor:

Sponsored By:

Register Now | ShutdownsSuperconference.com | 1 877 927 7936
Learn the Critical Success Factors of a World-Class Turnaround and Improve your Game Plan

As the wave of turnarounds that started in 2017 continues, turnaround managers must cope with the ongoing challenges of strict time and cost constraints, and a limited pool of skilled labour.

It is more important than ever to have the skills and strategies in place for a turnaround that meets budget and schedule. A plant shutdown that goes off track cannot only break your maintenance budget, but can have a huge impact on your production targets.

Attend the 17th Annual Shutdowns Turnarounds Superconference and learn how others are managing these and other common obstacles. Discover new processes, share solutions, and put what you learn directly into practice. As many older workers retire, this is a great opportunity for your newest team members to attend and benefit from the knowledge and expertise of seasoned professionals in the same room at the same time.

Hear sessions and case studies from Bruce Power, Syncrude Canada, Cenovus Energy, Phillips 66, Shell Canada Ltd, SemCAMS, Lucite International, Trinity Power, North West Redwater Partnership, Mobideo, Irving Oil and many more.

Learn best practices, get real-world examples, and receive the tools to set up and deliver a world-class turnaround.

We look forward to seeing you and your team in Calgary in December!

SPEAKER FACULTY

Conference Chair:
Frank Engli
Projects, Maintenance and Turnaround Manager
Shell Canada Ltd – Sarnia Manufacturing Center

Speakers:
Brendan Brodie
Vice President Projects
Integral Energy Services Ltd.
Mike Daley
Vice President, Consulting Services
The International Safety Institute
Former Vice President Safety, Security, Health & Environment
Syncrude Canada Ltd.
Don Desjardins
Maintenance Coordinator
Canadian Natural Resources Limited
Jessica DiSabatino
Vice President
MySafeWork
Rob Ellis
Founder & President
MySafeWork
Ian Farrell
Specialist MM/TAR, FCCL Maintenance
Cenovus Energy Inc.
Kevin Hearn
Turnaround Manager
SemCAMS (retired)
Turnaround & Processing Services
KTAP Services
Mick Kaefer
Vice President/General Manager, Construction, Maintenance and Turnarounds
Jacobs
Sameera Kanji
Turnaround Project Controls and Logistics Coordinator
Cenovus Energy Inc.
Paul Kristensen
Manager – Maintenance & Reliability
North West Redwater Partnership
Jordan Maryniuk
Business Development
Trinity Power
Brett McKenzie
Executive Director
GPMC-NMC – General Presidents’ Maintenance Committee/National Maintenance Council

Paul Muir
President
Mobideo
Stephen Quesnelle
Managing Partner
The International Safety Institute
Ian Rowley
Vice President Outages
Bruce Power
Jim Soukup
General Manager of US Operations CMT
Jacobs
David Vlajic
Turnaround Business Advisor
Syncrude Canada Ltd.
Neil Wotton
Chief Operating Operator
ClearStream Energy Services
Colin Xander
Regional Maintenance, Engineering and Overhaul Manager
Lucite International – Americas Region

Workshop Leaders:
Walter Pesenti
Senior Vice President
Nathan Associates – Energy Practice
Colin Xander
Regional Maintenance, Engineering and Overhaul Manager
Lucite International – Americas Region

Join the Conversation  @CI_Industrial  #ShutdownsCAL | The Industrial Network
**Agenda at a Glance**

### PRE-CONFERENCE WORKSHOPS | Monday, December 3, 2018

<table>
<thead>
<tr>
<th>Time</th>
<th>Workshop Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>9:00 am – 4:00 pm</td>
<td>Turnaround Excellence — Effectively Managing the Integration of Capital Projects and Business into Turnarounds</td>
</tr>
<tr>
<td>8:30 am – 12:00 pm</td>
<td>Core Turnaround Skills — Critical Factors for Shutdown Readiness, Planning and Scheduling</td>
</tr>
<tr>
<td>1:00 pm – 4:30 pm</td>
<td>A Holistic Digital Approach to Turnaround Excellence: Plan, Execute, Learn</td>
</tr>
</tbody>
</table>

### MAIN CONFERENCE DAY 1 | Tuesday, December 4, 2018

<table>
<thead>
<tr>
<th>Time</th>
<th>Workshop Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>7:30</td>
<td>Registration Opens and Refreshments are Served</td>
</tr>
<tr>
<td>8:30</td>
<td>Welcoming Remarks from CI Energy</td>
</tr>
<tr>
<td>8:35</td>
<td>Opening Remarks from the Conference Chair</td>
</tr>
<tr>
<td>8:40</td>
<td>Ice Breaker Interactive Session</td>
</tr>
<tr>
<td>9:00</td>
<td>Transformation of the Maintenance Industry in an Evolving Market</td>
</tr>
<tr>
<td>9:30</td>
<td>Rock Concerts to Reactors — Using Innovation to Reduce Critical Path Time</td>
</tr>
<tr>
<td>10:15</td>
<td>Networking Refreshment Break</td>
</tr>
<tr>
<td>10:30</td>
<td>Overcoming the Challenges of Integrating Capital Projects with Maintenance Driven Turnarounds</td>
</tr>
<tr>
<td>11:20</td>
<td>Industrial Workforce Management: The STO Game Changer</td>
</tr>
<tr>
<td>12:00</td>
<td>Networking Luncheon for Attendees</td>
</tr>
<tr>
<td>1:00</td>
<td>Managing Scope and Avoiding Scope Increase During Your Shutdown</td>
</tr>
<tr>
<td>1:45</td>
<td>You’re Working Way Too Hard! 3 Essential Components that Can Relieve Stress and Drive Success when Dealing with Temporary Power</td>
</tr>
<tr>
<td>2:30</td>
<td>Networking Refreshment Break</td>
</tr>
<tr>
<td>2:50</td>
<td>Safety — It's Too Critical to Leave to Your Safety Team</td>
</tr>
<tr>
<td>3:30</td>
<td>PANEL: Owner and Contractor Strategies to Bridge the Communication Gap and Achieve Successful Outcomes</td>
</tr>
<tr>
<td>4:15</td>
<td>Global Turnaround Trends</td>
</tr>
<tr>
<td>5:00</td>
<td>Closing Remarks from the Conference Chair and Day 1 Adjourns</td>
</tr>
<tr>
<td><strong>Casino Cocktail Reception</strong></td>
<td>Relax, unwind and join us for a night of fun, games and great prizes at our annual Casino Cocktail Reception!</td>
</tr>
</tbody>
</table>

### MAIN CONFERENCE DAY 2 | Wednesday, December 5, 2018

<table>
<thead>
<tr>
<th>Time</th>
<th>Workshop Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>8:00</td>
<td>Registration and Refreshments are Served</td>
</tr>
<tr>
<td>8:30</td>
<td>Opening Remarks from the Conference Chair</td>
</tr>
<tr>
<td>8:45</td>
<td>Project Controls: Supporting Successful Turnaround Execution and Continuous Improvement</td>
</tr>
<tr>
<td>9:30</td>
<td>Coaching a World Class Turnaround</td>
</tr>
<tr>
<td>10:15</td>
<td>Networking Refreshment Break</td>
</tr>
<tr>
<td>10:45</td>
<td>Operations Engagement and Planning</td>
</tr>
<tr>
<td>11:30</td>
<td>Turnaround Strategies for a New Refinery</td>
</tr>
<tr>
<td>12:15</td>
<td>Early Contractor Engagement, Planning and Scheduling</td>
</tr>
<tr>
<td>1:30</td>
<td>Establishing a World-Class Lessons Learned Program for Continuous and Systematic Information Sharing and Learning Across the Company</td>
</tr>
<tr>
<td>2:15</td>
<td>Networking Refreshment Break</td>
</tr>
<tr>
<td>2:35</td>
<td>INTERACTIVE EXPERTS PANEL: You Asked, We Answered</td>
</tr>
<tr>
<td>3:15</td>
<td>Closing Remarks from the Conference Chair and Conference Concludes</td>
</tr>
</tbody>
</table>

### Industry Breakdown

- Engineering, Procurement, Construction: 25%
- Mining & Mineral Processing: 9%
- Natural Gas Processing: 7%
- Oil Refining & Processing: 6%
- Petrochemicals: 3%
- Pipelines: 1%
- Power/Utilities: 1%
- Pulp & Paper: 1%
- Rental, Equipment Suppliers: 6%
- Solutions / Service Providers: 12%

*Industry Breakdown of 2017-2014 Shutdowns Turnarounds Superconference Attendees*
Leading and emerging practices to successfully address pain points for capital projects and business integration

Identifying performance gaps and managing risk between turnaround and capital project teams

Essential organizational requirements to support the integration of capital projects and business into turnarounds

Planning and Scheduling

Operational Excellence Leaders

Communicate ROI and

Engineering Managers

Produce better strategic plans

Creating a project planning and scheduling template for your turnaround,

Measuring performance and results and identifying gaps

How to integrate worker and equipment resources for maximum continuity

Successfully integrating and aligning people, technology, and processes across an organization to deliver competitive and sustainable turnaround results

Executive sponsors are required to support the integration of capital projects and business into turnarounds

Identifying and mitigating early risks impacting integration of capital projects, business and turnaround teams

Identifying performance gaps and managing the integration between turnaround and capital project teams

Using technology to help with the integration of capital projects and business into turnarounds

Join the Conversation #ShutdownsCAL | The Industrial Network
• How can owners build clear expectations and reach agreements on scope, costs, hours, safety, quality and control of subcontractors?
• How to build and maintain relationships with quality contractors; establishing communications and conversations that lead to agreements
• Enlisting contractor buy-in to engage all parties and render accountabilities
• Successful onboarding strategies
• Motivating your partners to achieve the project goals; what initiatives are working?
• Maintaining consistency of contractors throughout the project

4:15
Global Turnaround Trends

Jim Soukup
General Manager of US Operations CMT
Jacobs

Using global examples, we will discuss the latest challenges, trends and opportunities for turnarounds today and over the next decade.

5:00 Closing Remarks from the Conference Chair and Day 1 Adjourns

Casino Cocktail Reception

MAIN CONFERENCE DAY 2
Wednesday, December 5, 2018

8:00 Registration and Refreshments are Served

8:30 Opening Remarks from the Conference Chair

8:45 Project Controls: Supporting Successful Turnaround Execution and Continuous Improvement

Sameera Kanji
Turnaround Project Controls and Logistics Coordinator
Cenovus Energy Inc.

With face paced execution turnaround reporting needs to be agile and fit for purpose but also provide timely information to facilitate decision making, while also supporting continuous improvement of future outages.

This discussion will outline Cenovus Energy’s approach to estimating, cost, risk, scheduling and productivity as part of its best practices when it comes to turnaround planning, execution and close out.

9:30 Coaching a World Class Turnaround

Rob Ellis
Founder & President
MySafeWork

Jessica DiSabatino
Vice President
MySafeWork

10:15 Networking Refreshment Break

10:45 Operations Engagement and Planning

Kevin Heam
Turnaround Manager
SemCAMS (retired)
KTAP Services

• Clearly defining the Operations plan for staffing and which resources will be required from plant managers/leadership, to support all turnaround activities
• Assessing training requirements for participation in detailed shutdown plans
• Integrating all operational activities to the master turnaround schedule and plans
• Establishing a true team and synergistic relationship between the operations, maintenance and turnaround teams

11:30 Turnaround Strategies for a New Refinery

Paul Kristensen
Manager – Maintenance & Reliability
North West Redwater Partnership

Learn the strategies and plans for a turnaround in a new facility at the North West Redwater Partnership Refinery

We will discuss:

• Development of the TA Charter
• TA pre-launch development
• Detailed planning, final development, pre-outage, post-outage and close-out
• Engagement of stakeholders in designing each stage of the process and ensuring alignment

12:15 Early Contractor Engagement, Planning and Scheduling

Neil Wotton
Chief Operating Operator
ClearStream Energy Services

12:30 Networking Luncheon

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1:30 Establishing a World-Class Lessons Learned Program for Continuous and Systematic Information Sharing and Learning Across the Company

Colin Xander
Regional Maintenance, Engineering and Overhaul Manager
Lucite International – Americas Region

• Establishing the purpose of the Lessons Learned Program
• How to ensure that good practices are repeated and recurring problems are avoided
• What is necessary to translate a ‘lesson’ into a ‘lesson learned’
• Determining the essential components of a world-class lessons-learned program
• Reviewing the turnaround summary report; what opportunities exist for improvement?
• Strategies for conducting the post turnaround review meeting
• Ensuring next steps and documentation are in place to manage the quality of the start-up procedure for the next turnaround

2:15 Networking Refreshment Break

2:35 INTERACTIVE EXPERTS PANEL: Anything You Would Like to Know About Turnarounds but Were Too Afraid to Ask

Paul Kristensen
Manager – Maintenance & Reliability
North West Redwater Partnership

David Vlajic
Turnaround Business Advisor
Syncrude Canada Ltd.

Ensure you achieve your conference objectives, as we review the challenges you identified on Day 1. This is your opportunity to discuss any issues and outstanding questions that have not already been addressed.

Explore practical solutions and take away new information and strategies for your next turnaround.

3:15 Closing Remarks from the Conference Chair and Conference Concludes

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United Rentals

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Lanyard Sponsor:

Mobideo's Industrial Workforce Management platform digitalizes complex and collaborative work processes, focused on owner operators in asset intensive industries. With Mobideo, managers gain real-time visibility, dramatically improved manageability and enhanced decision-making capabilities. Workers receive optimized access to essential data, ensuring maximum productivity, quality, safety and compliance. www.mobideo.com

Mobideo

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Advance Coating Solutions provides skilled application of protective coatings and intumescent fireproofing in the oil & gas industrial sector, critical to our customer’s Corrosion Control Programs. For 48 years we continue to succeed with our HS&E Management System, innovative equipment, and skilled unionized labour to ensure schedules are maintained. We pride ourselves in our Quality Program that delivers an end product for our customers to succeed. www.advancecoating.com

Advance Coating Solutions

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AECON has partnered with some of the largest energy producers in the world to build and maintain their assets and ensure safe and efficient operations. Oil, gas and chemical companies regularly turn to AECOM for comprehensive support for their operations for oil sands mining, in situ, refining, manufacturing and other heavy industrial facilities across Canada. aecom.com

AECOM

Trinity Power delivers turn-key temporary power solutions on a rentals and sales basis for customers in a range of industries: oil & gas, commercial construction, mining, pulp & paper, feature film and world-class events to name a few. With branches in Alberta, British Columbia and Ontario, we can address any temporary power need across Canada, planned or emergency. www.trinitypower.com

Trinity Power

Aluma-SAFWAY

AlumaSafeway serves industrial, commercial and infrastructure markets in Canada with scaffolding and access solutions, insulation services, coatings and specialty services. AlumaSafeWay was created when Aluma Industrial Services and SafeWay Canada combined during the Brand-Safway Group merger. The combined company has the global footprint, comprehensive services and rigorous operating processes to support maintenance, turnaround, renovation, new construction projects and expansion plans.

Aluma

AMGAS

A proven leader in H2S control for over 30 years, AMGAS now offers the ability to eliminate a wide variety of other harmful emissions during turnaround operations. Vacuum truck vent control, tank venting tank/vessel degassing and fluid treating are just a few ways AMGAS can contribute to a successful shutdown. AMGAS, Total Emission Control. www.am-gas.com

AZZ Specialty Welding Canada

AZZ is a premier, full-service equipment rental firm — providing our customers the equipment, services and solutions they need to achieve optimal performance safety, efficiently and effectively. With a talent force of more than 77,000, Jacobs provides a full spectrum of services including scientific, technical, professional, construction and program-management for business, industrial, commercial, government and infrastructure sectors. For more information, visit www.jacobs.com, and connect with Jacobs on LinkedIn, Twitter, Facebook and Instagram.

Day 2 Luncheon Sponsor:

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BRADY TARGET SAFE  Bravo Target Safety is a privately owned and operated Canadian company, providing Industrial Safety and Oilfield Emergency Response Services to clients in Petrochemical, Construction, and Engineering industries across Western Canada. Specializing in Major Turnaround/Shutdown activities, full support services including certified safety representatives, Technical rescue, equipment maintenance and distribution. www.bravotarget.ca

CT&V  CT&V is a full service API 620/650/653 tank repair and alteration contractor. As a full service company CT&V is able to meet customer repair and maintenance needs quickly and cost effectively. We provide routine maintenance services as well as custom repairs and replacements. Our team has the technical expertise to evaluate the specific conditions and determine the most appropriate corrective actions to be taken.

Catalyst Changers is a Canadian owned and operated company. Our services include inert entry, grating and mesh removal and installation, gravity dumping, vacuum unloading, sock loading, dense loading, tube maintenance, disposal, and high angle rescue. Our commitment to safety and customer service can help make your next catalyst change out, your most successful one. www.catalystchangers.ca

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CT4 is a full service API 620/650/653 tank repair and alteration contractor. As a full service company CT&V is able to meet customer repair and maintenance needs quickly and cost effectively. We provide routine maintenance services as well as custom repairs and replacements. Our team has the technical expertise to evaluate the specific conditions and determine the most appropriate corrective actions to be taken.

www.chaseelevator.com/ equipment.htm

Cool Air Rentals has built a solid reputation in providing temporary heating and cooling solutions in the quickest time possible. With thousands of successful installations, we offer unmatched expertise coupled with purpose-built equipment. Our solutions are flexible, reliable and effective. Bring us your challenge, you’ll be surprised at how innovative a Cool Air solution can be. www.cool-air.com

Copper Tip Energy Services Inc. is a technology led oil and gas service company with extensive experience within the company supplying process, pipeline, industrial commissioning/pre-commissioning, and well services. Whether it is a small project or a complete plant turnaround, Copper Tip’se engineering group can put together a cost-effective solution for any project in a manner that is safe, efficient, and cost effective. www.coppertipenergy.com

CTI Industries specializes in service life extension of existing damaged/leaking heat exchanger tubes, thereby eliminating the need for bundle replacement. Depending on the failure location, CTI inserts a thin-wall metallic Shield/Seal® or Full-Length Tube Liner® into the partial or entire length of the tube. These sleeves are expanded their entire length to establish a metal-to-metal fit and restore failed tubes back to service. http://cti-ind.com

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Koch-Glitsch Koch-Glitsch is a world leader in delivering unique, turnkey solutions (Field Service office in Edmonton). Our system emphasizes pre-job planning, design, constructability and installation efficiency to ensure execution can be completed in the safest and most efficient manner possible. This results in shorter, safer and cost effective turnarounds. The integrity, compliance and customer focus are paramount to our success. Quite simply, We Do What We Say We Can Do. www.koch-glitsch.com

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NGC Products on the invoice: valves, lined pipe, instrumentation components best in category. What isn’t on the invoice? NGC’s values. Your call is answered, every time. Your problem solved, quickly. The products are tagged and packed to make installation simple and reduce cost. Detailed documentation for inspectors is at your fingertips. Products on the invoice: best in category. The service received: even better. www.ngc-ps.com

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Our Plant Maintenance Equipment Division provides Sales and Service of Specialized Equipment for Shutoffs, Turnarounds and Refinery Maintenance. Largest distributor inventory of Joint Integrity equipment including Hydraulic and Pneumatic Torque and Tensioning Tools, Flange Aligning and Spreading Tools. Also, Portable Machining, Pipe Cold Cutting and Beveling Equipment, Heat Exchanger Repair Equipment, Hydrostatic Test Plugs, Calibration, Training and Support. www.pickford.com

Skyway Canada Limited is a Canadian owned and operated company that has been operating for over 50 years. Skyway is a leader in single source solutions with a focus on safety, quality, productivity and project management. Skyway provides scaffold, insulation, fireproofing, coatings and rope access solutions and offers transparent, cost effective solutions. Skyway is a trusted partner on projects, shutdowns and maintenance contracts. http://www.skywaycanada.ca/

Industry Partner:

The Plant Engineering & Maintenance Association (PEMAC) is a national not for profit association that has been providing global leadership, education and certification in world class maintenance, reliability and physical asset management practices to public and private sectors, for over twenty-seven years. PEMAC offers two rigorous certifications: the Maintenance Management Professional and Certified Asset Management Professional which demonstrate an individual’s ability to contribute to their organization’s delivery of value when it comes to the management of producing assets at the tactical and strategic levels. Monthly webcasts and PEMAC’s annual conference, MainTrain, gather leading experts, practitioners and professionals from across Canada and around the world to share success stories, insights and asset management strategies. www.pemac.org

Top 5 Reasons to Attend This Year!

1. Hear from Bruce Power, Irving Oil, Phillips 66, Syncrude Canada, Cenovus Energy, Shell Canada, SemCAMS, North West Redwater Partnership and other owner/operators

2. Seize opportunities for team collaboration and skills building for your newest team members

3. Learn new strategies from other organizations who face common points of pain

4. Apply what you learn here directly into practice with practical nuggets of new information

5. Establish new business relationships with the top players in the turnaround industry

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Maximize your organization’s visibility in front of key decision makers in your targeted market. For more information, contact Chris Murphy, Head of Sponsorship at 416-927-0718 ext. 6955, toll free 1-877-927-0718 ext. 6955 or by email at C.Murphy@CanadianInstitute.com

About Us:

The C5 Group, comprising The Canadian Institute, American Conference Institute and C5 in Europe, is a leading global events and business intelligence company.

For over 30 years, The Canadian Institute has provided the opportunities that bring together business leaders, professionals and international experts from around the world to learn, meet, network and make the contacts that create the opportunities.

Our conferences and related products connect the power of people with the power of information, a powerful combination for business growth and success.
December 4–5, 2018 | Hyatt Regency | Calgary, Alberta

17th Annual
Shutdowns Turnarounds
SUPERCONFERENCE

Where the Turnaround Community Gathers to Engage, Learn, and Share Strategies for Success

December 4–5, 2018  |  Hyatt Regency  |  Calgary, Alberta

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Payment Policy
Payment must be received in full by the Program Date to ensure admittance. All discounts will be applied to the Program Only fee (excluding add-ons), cannot be combined with any other offer, and must be paid in full at time of order. Group discounts available to 3 or more individuals employed by the same organization, who register at the same time.

Delegate Substitutions and Cancellations
You must notify us by email at least 48 hrs. in advance of the conference if you wish to send a substitute participant. If you are unable to find a substitute, please notify us in writing no later than 10 days prior to the conference date and a credit voucher will be issued to you for the full amount paid, redeemable against any other Canadian Institute conference in the next 12 months. Delegates may not “share” a pass between multiple attendees without prior authorization.

All cancelled conference registrations will be subject to a cancellation fee of $350 and applicable taxes. Any program extensions (inclusive of workshops, receptions, masterclasses, etc.) will be subject to a cancellation fee of $50 and applicable taxes.

If you prefer, you may request a refund of fees paid less the applicable cancellation fee. No credits or refunds will be given for cancellations received within 10 days of the conference start date. No liability is assumed by The Canadian Institute for changes in program date, content, speakers or venue. The Canadian Institute reserves the right to cancel any conference if deemed necessary and will, in such event, make a full refund of any registration fee, but will not be responsible for airfare, hotel or other costs incurred by registrants.

Pricing and Registration Information:

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<th>Plan</th>
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<td>WORKSHOP A ONLY (Turnaround Excellence)</td>
<td>$995</td>
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<td>WORKSHOP B ONLY (Core Turnaround Skills) and/or</td>
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<tr>
<td>WORKSHOP C ONLY (Holistic Digital Approach to TA)</td>
<td>$595 (Each)</td>
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All program participants will receive an online link to access the conference materials as part of their registration fee. Additional copies of the Conference Materials available for $199 per copy.

**Terms and Conditions**

Payment must be received in full by the program date to ensure admittance. All discounts will be applied to the Program Only fee (excluding add-ons), cannot be combined with any other offer, and must be paid in full at time of order. Group discounts available to 3 or more individuals employed by the same organization, who register at the same time.

Call 1-877-927-7936 for Group or Special Industry Pricing Options

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**ACCESS PASS** is recommended for maximum learning and networking value.

Venue:
Hotel: Hyatt Regency Calgary
Address: 700 Centre Street SE, Calgary, AB
Telephone: 403-717-1234
Online: ShutdownsSuperconference.com/Venue

A limited number of rooms have been set aside until November 16, 2018 for conference attendees at the Hyatt Regency Calgary. Rates start at $285 for a single/double room.

Book your room online or call 1-888-421-1442 and reference the “Shutdowns Superconference” being held at the Hyatt Regency Calgary.

**3 Ways to Register**

- **ONLINE:** ShutdownsSuperconference.com
- **EMAIL:** CustomerService@CanadianInstitute.com
- **PHONE:** 1-877-927-7936 or 416-927-7936

**Registration Code**

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**Bringing a Team?**

- **3 - 4:** 10% Conference Discount
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**Well put together event. Good variety of speakers and great vendor involvement.**

Turnaround Coordinator, DOW CHEMICAL